



Promoting the Prevention and Settlement of Conflict

2011 ANNUAL REPORT



The International Peace Institute (IPI) is an independent, international not-for-profit think tank with offices in New York, across from United Nations headquarters, and in Vienna. IPI is dedicated to promoting the prevention and settlement of conflict by strengthening multilateral institutions. It sees peace and security as prerequisites for poverty eradication and development. To achieve its purpose, IPI employs a mix of policy research, strategic analysis, publishing, and convening.

The Institute was founded in 1970 as the International Peace Academy (IPA), which focused on training military officers and diplomats for United Nations peacekeeping operations. In 2008, the organization changed its name to the International Peace Institute to reflect its current identity as a research institution that works with and supports multilateral institutions, governments, civil society, and the private sector on a range of regional and global security challenges. IPI also carries out work in and on Africa, the Middle East, Europe, and Central Asia.

With a staff from more than twenty countries and a broad range of academic fields, IPI partners with regional organizations, think tanks, universities, and NGOs to conduct research, produce publications, and convene meetings in many parts of the world.

Peace and Security STRATEGIC ANALYSIS
Multilateral Solutions Humanitarian Affairs
STATEBUILDING Tackling Organized Crime
Mediation **Peace Operations**
peacebuilding Counterterrorism
Poverty Eradication **Development**



• Valerie Amos, Under-Secretary-General for Humanitarian Affairs and Emergency Relief Coordinator • Shimon Peres, President of Israel • Alain Juppé, Foreign Minister of France; Sheikh Hamad bin Jassim bin Jabr Al-Thani, Prime Minister and Foreign Minister of Qatar; William Hague, British Foreign Secretary • Jonas Gahr Støre, Foreign Minister of Norway • UNAIDS Goodwill Ambassadors James Chau, Annie Lennox, and Her Royal Highness Crown Princess Mette-Marit of Norway • Michelle Bachelet, Executive Director of UN Women • Carl Bildt, Foreign Minister of Sweden • Erkki Tuomioja, Foreign Minister of Finland; Nasser Judeh, Foreign Minister of Jordan • Thorbjørn Jagland, Secretary-General of the Council of Europe; Erato Kozakou-Marcoullis, Foreign Minister of Cyprus; Nabil el-Araby, Secretary-General of the Arab League; Jean Asselborn, Foreign Minister of Luxembourg • Sheikh Abdullah bin Zayed Al Nahyan, Foreign Minister of the United Arab Emirates

Letter from the

Chair of the Board and President

Rita E. Hauser, *Chair of the Board*
Terje Rød-Larsen, *President*



From popular uprisings in the Arab world to increased financial and economic instability across the globe, recent world developments have created unique new challenges in the fields of peace, security, and development. In 2011, the International Peace Institute worked to assist multilateral organizations, governments, NGOs, and corporations to better understand and adapt to these changes.

In addition to its research and strategic analysis of security challenges, peacekeeping, peacebuilding, fragile states, transnational organized crime, and terrorism, IPI kept a close eye on events in the Middle East and elections and conflicts in Africa. The Arab Spring prompted IPI to launch new projects that look at the origins of the upheavals and consider options for the way forward; and the Institute is working with civil society groups in the region to help shape and strengthen the role of women in countries in transition.

2011 was also the first full year of operations for IPI's Vienna office, which has been focusing on security and cooperation in Europe and Central Asia and transnational threats.

IPI organized more than a hundred meetings, retreats, and other events in 2011—more than in any previous year. These events were held all around the world: at IPI's offices in New York and Vienna, as well as in Cairo, Dakar, Istanbul, Kuala Lumpur, and Tunis. For the first time, public events held in IPI's *Trygve Lie*

Center for Peace, Security & Development were webcast live and posted on a video-hosting site, giving more people in more places new opportunities to follow discussions held at the Institute.

IPI also produced more than thirty policy papers, meeting notes, issue briefs, and books in 2011. IPI's new website for commentary and analysis, *The Global Observatory*, has given IPI's research staff and external contributors a space to publish concise, timely articles and strategic analysis of global and regional security challenges.

The Institute launched a new membership program for governments, individuals, and corporations, which offers donors more opportunities to participate in IPI's events and makes its publications and research more accessible to them. IPI has also created, with a generous contribution from an anonymous donor, the Rick Hooper Distinguished Fellowship for International Peace and Security in memory of Rick Hooper, a Middle East expert and UN diplomat who was killed in the 2003 terrorist bombing of the UN headquarters in Baghdad.

2011 was a very productive year for IPI, and for this we are indebted to our generous donors, whose support has persisted during this remarkable period of global financial hardship. We are also grateful to IPI's board and to the Institute's dedicated staff for their efforts in supporting the work of the United Nations and its partners to make the world a more peaceful place.

2011 Highlights

IPI conducted innovative research on peace and security and launched new tools to expand its outreach in 2011. Below are some of our accomplishments.

	Accomplishments
Arab Citizenship Initiative	In partnership with UN Women, IPI supported an initiative of women leaders in Tunisia and Egypt to create a forum to share ideas and experiences and help ensure women's active participation in the ongoing transition processes in the context of the Arab Spring.
Organized Crime in East Africa	Following extensive field work during 2010, IPI published in-depth research analyzing the threats posed by transnational organized crime in Kenya and recommending strategies to address them.
Security Council Retreat	IPI supported the government of Turkey in organizing a retreat for members of the Security Council and other UN member states in Istanbul, which focused on preventive diplomacy and lessons learned from recent crises and conflicts.
The Global Observatory	In addition to its existing website, IPI created a new website, www.TheGlobalObservatory.org , which features concise daily analyses by experts from IPI and other institutions on peace and security challenges.
Membership Program	IPI launched a new membership program for governments, corporations, and individuals, which offers a range of benefits to members with the aim of strengthening IPI's partnerships with its donors and providing them greater access to its meetings and research.



2011-2012 Goals

IPI is continuing its efforts to encourage dialogue between UN member states and address regional and global security challenges.

	Goals	Progress
Africa	Support the strengthening of African mediation and crisis-management capacities and the development of cooperation between the UN and African organizations.	IPI focused its convening and research activities on African elections and ways to prevent political violence, and continued supporting the work of the African Union's Panel of the Wise.
Middle East	Conduct analysis and facilitate dialogue between policymakers in the region; develop understanding on issues related to the Middle East peace process.	IPI co-organized two informal ministerial meetings on the Middle East and launched a new series of discussions between Arab intellectuals and the UN community in New York.
Europe and Central Asia	Support efforts, under the umbrella of the Organization for Security and Co-operation in Europe (OSCE), for the prevention and settlement of conflicts in Europe and Central Asia.	IPI's Vienna office facilitated dialogue among OSCE participating states and supported the work of the Organisation of Islamic Cooperation under Kazakhstan's chairmanship.
Peace Operations and Peacebuilding	Promote understanding of and good practice in multilateral peace operations, and provide advice on UN peacebuilding.	IPI supported dialogue between countries contributing troops to UN peacekeeping and gave advice on the preparation of the "New Deal for Engagement in Fragile States" adopted in Busan, South Korea.
Transnational Challenges	Explore ways to strengthen multilateral responses to terrorism, nuclear proliferation, and transnational organized crime.	IPI hosted discussions among civil society experts on counterterrorism in South Asia and launched a research project on the impact of organized crime on peace operations.

Coping with Crisis, Conflict, and Change



Peacekeepers of the UN Disengagement Observer Force (UNDOF) patrol the Golan Heights between Syria and Israel in August 2011

The *Coping with Crisis, Conflict, and Change* program works with officials from member states, international organizations, and corporations, as well as leading experts, in the search for responses to new global challenges in the political, social, and economic spheres. In 2011, *Coping with Crisis* provided analysis of threats to international peace and security, offered a platform for dialogue among decision makers, and supported policy processes in the UN and member states' governments.

Mediation and Preventive Diplomacy The growing burdens and costs of peacekeeping have brought about a renewed interest in using preventive diplomacy and mediation to manage crises. In this context, IPI has been assisting the UN Secretariat's efforts to strengthen its mediation capacity and mediation support to external partners. It contributed to the Secretary-General's 2011 report *Preventive Diplomacy: Delivering Results* with four papers that examine preventive engagement in Africa, Latin America, Southeast Asia, and on the Korean Peninsula.

IPI devoted its annual New York Seminar to finding ways to enhance the effectiveness of multilateral conflict-prevention strategies, and it supported the government of Turkey in organizing a Security Council retreat on preventive diplomacy in Istanbul. The discussions drew on lessons learned from recent crises and conflicts, particularly in Sudan, Kenya, Côte d'Ivoire, Libya, and Syria.

The Institute also started a project on lessons learned from twenty years of the UN Secretary-General's good offices in Myanmar.

Peace Operations IPI held a regional roundtable on peace operations in Kuala Lumpur, Malaysia, in the framework of its *Being a Peacekeeper Series*, a joint project with the Pearson Peacekeeping Center. The series gathers officials from countries that contribute troops and police to UN peacekeeping to share lessons learned and encourage broader participation by countries in each region. *Coping with Crisis* also contributed to developing a strategy to reform the working methods of the General Assembly's Special Committee on Peacekeeping Operations, otherwise known as the C-34.

The Institute coordinated the publication of a special issue of the journal *International Peacekeeping* entitled "Partnerships—a New Horizon for Peacekeeping?" and focusing on the functional aspects of partnership.

IPI continued work on its *Management Handbook: A Practical Guide for Managers in UN Field Missions*. This handbook, the first of its kind, will be disseminated to civilian managers in all UN peacekeeping, peacebuilding, and political missions in 2012. It offers practical tools and insights into key elements of management, as well as real-life examples from UN field missions and checklists for self-evaluation. In addition, IPI has been working with the University of Konstanz



Kyung-wha Kang, UN Deputy High Commissioner for Human Rights



Margot Wallström, Special Representative of the Secretary-General on Sexual Violence in Conflict, and Pim Valdre, IPI Director of External Relations



Said Djinnit, Special Representative of the Secretary-General, UN Office for West Africa

on an edited volume on management in peace operations, focusing on coordination, learning, and leadership.

Coping with Crisis produced policy papers and issue briefs on the way forward for the UN mission in the Democratic Republic of the Congo (DRC), security-sector reform in Côte d'Ivoire, the renewal of the mandate of the UN mission in the DRC, robust peacekeeping, and the Haitian government's decision to create an army.

The program completed an impact assessment for the UN Secretariat of the lists of capability gaps currently affecting UN peacekeeping operations. This assessment included suggestions for ways to optimize the usefulness of the lists for stakeholders. IPI also produced an analysis of the principal gaps in capabilities and ways in which the Security Council might address some of them in the short and long terms.

Peacebuilding IPI provided direct support to the UN Peacebuilding Commission (PBC) by facilitating informal dialogue among member states and UN officials on peacebuilding issues, and by supporting ongoing policy development within the UN system. IPI staff members were routinely sought out by UN member

states for advice, particularly on the Peacebuilding Commission's engagement in Liberia and Guinea. Early in the year, IPI, the UN Secretariat, and the Quaker United Nations Office hosted a workshop for incoming members of the PBC to explore how the Commission can strengthen its impact on the ground. IPI also collaborated with the World Food Programme and UN Women to host policy fora on peacebuilding.

State Fragility IPI supported the UN Secretariat in producing a study on transitional political arrangements in the immediate aftermath of constitutional crises, drawing on lessons from Guinea, Kenya, Kyrgyzstan, Madagascar, and Mauritania. The paper was presented to the UN Senior Peacebuilding Group and has been published as an IPI policy paper.

In collaboration with the UN and the Organisation for Economic Co-operation and Development's International Network on Conflict and Fragility (OECD INCAF), IPI conducted a study on UN experiences with transition compacts, based on case studies of the UN's role in the development and implementation of compacts in Afghanistan, the DRC, Iraq, Liberia, and Timor-Leste. The study showed the need for donors to improve timing, coordination, capacity building, implementable



Roger Meece, Special Representative of the Secretary-General for the Democratic Republic of the Congo



Participants at the 2011 New York Seminar

outcomes, and flexibility to make transition compacts fully effective. The research was discussed at an expert workshop in preparation for the Fourth High Level Forum on Aid Effectiveness in Busan, South Korea, in late November.

As part of its work on integrated strategic planning processes, the Institute hosted several meetings focusing on political challenges in fragile countries such as the DRC, Somalia, and South Sudan.

UN Security Council and Civil Wars IPI's Security Council Compliance project involves a quantitative and qualitative analysis of compliance with all Security Council resolutions addressing civil wars since the end of the Cold War. IPI has created a database on compliance with Security Council resolutions in the context of civil wars, to be published online in a searchable format, along with a data visualization component.

Transnational Organized Crime For many countries, and in particular fragile states, powerful transnational criminal networks constitute a direct threat to the state itself, not through open confrontation but by penetrating state institutions through bribery and corruption and by subverting or undermining

them from within. Following extensive fieldwork during 2010, IPI launched a policy report and a book on transnational organized crime in Kenya at a high-level policy forum held in Nairobi in October 2011. Corruption in the police, judiciary, and other state institutions has facilitated criminal networks' penetration of Kenya's political institutions. Both publications propose policy recommendations for interventions at national, bilateral, and multilateral levels.

IPI also provided its nonpartisan venue and expertise to host closed meetings of senior international law-enforcement experts and practitioners from different parts of the world. They considered proposals for new strategies to reshape global law-enforcement cooperation to make it more effective in countering transnational organized crime. The Institute prepared options to turn this project into a broader initiative.

Countering Global Terrorism Drawing on case studies of deradicalization initiatives in eight Muslim-majority countries, *Coping with Crisis* published "Transforming Terrorists: Examining International Efforts to Address Violent Extremism." This report, based on research and meetings supported by the



Francesco Mancini, IPI Senior Director of Research



Abdullah Alsaïdi, IPI Senior Fellow



Mireille Affa'a-Mindzie, IPI Research Fellow

government of Norway, makes recommendations for the United Nations' role in states' deradicalization initiatives and in facilitating broader international efforts to combat terrorism and violent extremism.

IPI and the Center on Global Counterterrorism Cooperation in New York co-hosted a workshop on the role of civil society in South Asia in promoting regional cooperation to counter terrorism. IPI also hosted meetings to bring together UN counterterrorism officials and members of the new Global Counterterrorism Forum (GCTF), a multilateral counterterrorism body made up of twenty-nine states and the EU.

Finally, IPI's forthcoming *Guide to the UN's Counterterrorism Activities* will be an online resource for diplomats, practitioners, and UN officials on the counterterrorism architecture of the United Nations.

Climate Change and Security IPI's work on climate change and security seeks to provide support to policymakers on issues related to environmental change and resource scarcity that have an impact on security. In 2011, this included policy discussions on climate change and migration as well as on strengthening international environmental governance. These discussions contributed to preparations for the United Nations Conference on Sustainable Development in Rio de Janeiro, Brazil, in June 2012.



Beatrice Agyarkoh and Marvin Eliza Trujillo, IPI Events Coordinators

Peace without Crime

In 2011, IPI launched a new project entitled *Peace without Crime*. The project looks at the impact of transnational organized crime on theaters where the UN has peace operations, and makes recommendations on how the UN and other intergovernmental organizations can more effectively deal with this threat. It is designed to contribute new thinking to a more integrated and up-to-date approach to dealing with the threat posed by transnational organized crime.

The project's main objectives are to study how the UN system gathers, shares, and analyzes information on organized crime, and how it uses this information to reduce the threat posed by spoilers in theaters where the UN is engaged.

Among the outputs of the project in 2011 were an issue brief entitled "Know Your Enemy: An Overview of Organized Crime Threat Assessments" and a guide to analyzing organized crime in fragile states. The project also carried out a compilation and analysis of all mandates of UN peacekeeping, peacebuilding, and political missions that include references to organized crime.



Ahmed Maher, Co-Founder and General Coordinator of the Egyptian April 6 Youth Movement, and Nur Laiq, IPI Senior Policy Analyst

Humanitarian Affairs

IPI has launched a new program dedicated to humanitarian affairs, which will concentrate on two axes of reflection. The first will focus on future global threats and humanitarian action, exploring the challenges to the humanitarian system posed by global trends such as mega natural disasters, urbanization, and migration. A second work stream, addressing the humanitarian space in the twenty-first-century political landscape, will reflect on the concept of integrated missions and stabilization approaches and their impact on humanitarian action.

In 2011, IPI co-hosted several events with its partners in the humanitarian field on topics such as internal displacement, protection of children in armed conflicts, accountability for violations of humanitarian and human rights law, and emerging donors' views on the multilateral humanitarian system.

The Institute also continued its involvement in the HOPEFOR initiative launched by Qatar in 2010 with IPI's support. The initiative aims to improve the use of military and civil defense assets in disaster relief. IPI participated in the preparation of the international conference on HOPEFOR, which took place in Doha in November 2011.

Middle East



Tawakkol Karman, 2011 Nobel Peace Laureate, at IPI during a working lunch with UN Security Council members in November

IPI's Middle East Program conducts analysis and facilitates dialogue between policymakers in the region. It seeks to develop understanding on issues relating to the Middle East peace process and the region's shifting political, economic, and social landscape.

The Arab Spring has created new dynamics that add to the Middle East's already complex constellation of issues. In order to deepen research and contribute to dialogue on the region, IPI has strengthened its team of Middle East experts and started several innovative projects.

IPI launched a new program of evening and lunch discussions in 2011, the *Arab Intellectuals Series*. Its aim is to provide a platform for authentic voices from the Middle East, to promote independent thinking from the region at a crucial time in its history, and to consider the short- and long-term consequences of the Arab uprisings. This new series has hosted the writers Ali al-Muqri of Yemen, Hisham Matar of Libya, Khaled al-Khamissi of Egypt, and Kamel Riahi of Tunisia.

IPI is also partnering with UN Women on a project concerning Arab women in citizen-led transitions. This initiative aims to help a group of Tunisian and Egyptian civil society women leaders exchange ideas, experiences, and lessons learned. The group met in the fall in Tunis and in Cairo, where approximately forty women leaders, including representatives from Yemen and Libya, agreed on the broad outline of a strategy for enabling Arab civil society leaders to fully play their roles during the ongoing transitions, as well as to develop a self-sustaining plan for this initiative. On the basis of these discussions, the group is considering the creation of a Forum for Arab Citizenship in Transition (FACT)—a think tank that would enable

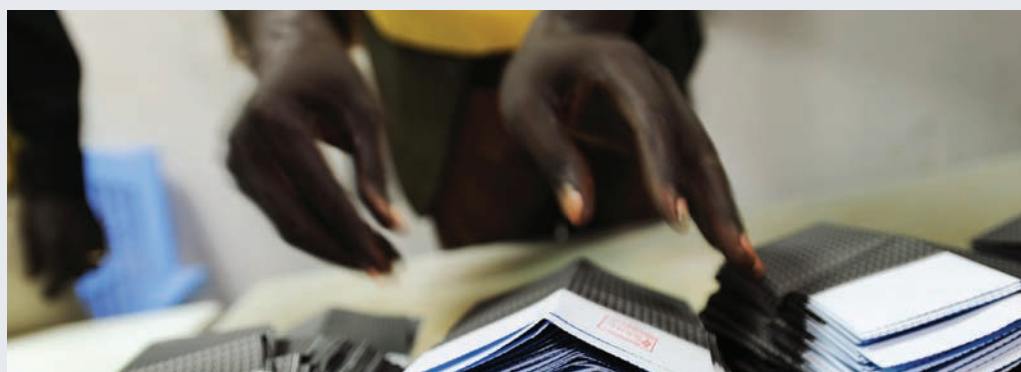
civil society leaders to continue to share experiences during the transition processes and, through research and advocacy, enlarge the space for public policy debate on issues relating to equal citizenship and women's empowerment.

The Middle East Program continued to focus on policy facilitation. Together with Luxembourg and the United Arab Emirates, IPI organized its biannual ministerial meetings, one in Luxembourg and the other in New York, on the situation in the Middle East with foreign ministers from the region and from Europe. The Institute presented two public opinion surveys on Egypt at the ministerial meetings, which it had conducted with Charney Research. The surveys gauged prevailing attitudes on the uprisings and their impact on regional dynamics and international relations.

IPI also hosted several events featuring key figures from the Middle East, including President Shimon Peres of Israel, 2011 Nobel Peace Laureate Tawakkol Karman of Yemen, and co-founder of the April 6 Youth Movement in Egypt, Ahmed Maher. IPI convened meetings with two co-architects of the Geneva Initiative, Yasser Abed Rabbo and Yossi Beilin.

Finally, the Middle East Program completed its central research project, a compendium on the Middle East peace process to be published by Oxford University Press in 2012. The purpose of the compendium is to provide a guide to the peace process in an accessible format, offering options for the way forward.

Africa



- First day of voting in Southern Sudan referendum
- Raila Odinga, Prime Minister of Kenya
- Alassane Ouattara, President of Côte d'Ivoire
- Mariama Bayard-Gamatie, Minister of Communication and Culture, Niger
- Ballot counting in Southern Sudan referendum

The Africa Program conducts research and supports dialogue on multilateral solutions to preventing and settling conflict on the continent, so that African societies can flourish. With a thematic focus on strengthening African mediation and crisis-management capacities and developing cooperation between the UN and African organizations, the Africa Program also engages in strategic analysis and convening activities regarding pressing African issues as they arise.

In 2011, the Africa Program pursued its partnership with the African Union (AU), and in particular the AU Panel of the Wise, which is based on a memorandum of understanding signed between IPI and the AU in May 2010.

IPI and the AU co-organized a workshop in Addis Ababa, Ethiopia, on the implementation of recommendations outlined in the Panel of the Wise report on election-related disputes and political violence. This report was adopted by the Panel in 2009 and had been prepared by IPI and published under IPI's *African Union Series*.

The Institute co-organized an experts' meeting in Dakar, Senegal, on the Panel of the Wise report "Mitigating Vulnerabilities of Women and Children in Armed Conflicts." The report stems from a thematic discussion initiated by the Panel of the Wise and addresses the Panel's concerns about the plight of women and children in conflict situations in Africa.

IPI hosted two *African Leaders Series* events in 2011 at its Trygve Lie Center. On the margins of the opening of the UN General Assembly, Ivoirian President Alassane Ouattara presented his vision for Côte d'Ivoire's reconstruction to the UN community. Earlier in the year, Dr. Denis Mukwege, a Congolese doctor and winner of the UN Human Rights Prize in 2008, spoke at IPI of his experiences treating women who are victims of sexual violence in eastern Congo.

With violence plaguing 20 to 25 percent of elections in Africa, and forty-one of fifty-four African countries

going to the polls in 2011 and 2012, IPI also worked on the issue of elections. The Institute launched its *African Elections Series*, which aims to identify existing and potential challenges and opportunities for electoral processes to successfully advance democracy, peace, and development on the continent. IPI organized roundtable discussions on Côte d'Ivoire, Southern Sudan, Tunisia, and on the prospects and challenges for elections in Kenya and the Democratic Republic of the Congo. With the United Nations Office for West Africa (UNOWA), IPI participated in the organization of a conference in Praia, Cape Verde, on recent elections in West Africa and their implications for crisis prevention and stability. IPI then held a follow-up roundtable in New York to share the results of that event with the New York-based UN community.

IPI is also enhancing its support to African scholars. IPI produced the book *UN Peacekeeping in Africa: From the Suez Crisis to the Sudan Conflicts* by Adekeye Adebajo and hosted a launch event for the publication. In collaboration with King's College London, IPI hosted a group of young scholars under the African Junior Professionals Program in July 2011 for the fourth consecutive year. The students spent four intensive weeks in New York, where they were introduced to the peace and security work of the United Nations, especially on African issues. Subsequently, each student participated in a work placement in an African subregional or non-governmental organization or an African university.

Europe and Central Asia



• Yerzhan Kazykhanov, Foreign Minister of Kazakhstan • Panelists at IPI Vienna Seminar • Stephanie Liechtenstein, Consultant; Walter Kemp, IPI Director for Europe and Central Asia; David Muckenhuber, IPI Adviser; Ivana Turanova, IPI Research Assistant; Johanna Borstner, IPI Vienna Office Manager; Andrea Pfanzelter, Director of IPI Vienna Office • Lamberto Zannier, Secretary-General of the Organization for Security and Co-operation in Europe (OSCE)

To promote the prevention and settlement of conflicts in Europe and Central Asia, IPI works closely with European partners and regional organizations on the ground. Building on its research and analysis of key security issues across the region, the Europe and Central Asia Program provides policy advice to multilateral organizations, facilitates dialogue among states, and convenes meetings and events to deepen key actors' understanding of new threats, challenges, and paths towards peace.

IPI's work on Europe and Central Asia is based out of its Vienna office, IPI's first office outside New York. The office opened in 2010 and has been working to deepen IPI's cooperation with European partners, UN offices and agencies in Europe, the Organization for Security and Co-operation in Europe, and other multilateral organizations headquartered there.

Work on Europe and Central Asia has entailed convening events, such as IPI's annual Vienna Seminar; co-organizing events with the Organization for Security and Co-operation in Europe (OSCE); and providing policy advice to the OSCE and the Organisation of Islamic Cooperation (OIC).

IPI's forty-first annual Vienna Seminar, titled *Coping with Crisis in Europe and Central Asia: Adapting to New Threats and Challenges*, looked at Europe's changing security landscape—from the Euro-Atlantic area to Central and South-Eastern Europe, the Caucasus, and Central Asia—and the implications of these changes for sovereignty and multilateralism.

In 2011, IPI supported Lithuania's chairmanship of the OSCE. This included the organization of workshops on issues such as confidence-building measures, with a special focus on Moldova; responding to natural

disasters; and enhancing OSCE-Mediterranean dialogue in the aftermath of the uprisings in the Middle East and North Africa. IPI hosted the new Secretary-General of the OSCE, Lamberto Zannier, at meetings in Vienna and New York.

The Institute also supported Kazakhstan's chairmanship of the OIC, including the preparation of the meeting of the OIC Council of Foreign Ministers in Astana. And IPI hosted the Foreign Minister of Kazakhstan, Yerzhan Kazykhanov, in New York during the General Assembly week.

The Vienna office took part in a number of meetings on the Transdniestria settlement process, published an issue brief on "Confidence-Building Measures in Moldova," pursued research on the issue of kin-states and the responsibility to protect, and worked with the OSCE High Commissioner on National Minorities.

In addition, IPI assisted the United Nations Regional Centre for Preventive Diplomacy in Central Asia (UNRCCA), based in Ashgabat, Turkmenistan, in drafting its Program of Action for 2012–2014. The program focuses on transborder threats, regional security, and water management.

Where We Work

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- IPI's **New York** headquarters: research programs on the Middle East, Africa, *Coping with Crisis*, and humanitarian affairs
 - More than 100 meetings held in 2011
 - Annual Middle East ministerial dinner
 - Annual training seminar for UN delegates

★ IPI New York (headquarters)

★ IPI Vienna

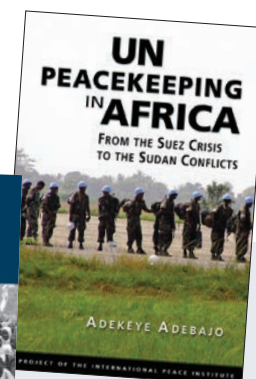
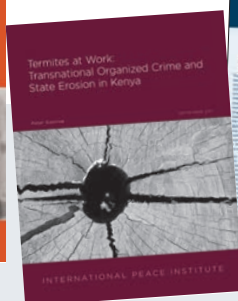
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- IPI's **Vienna** office: research programs on Europe & Central Asia and *Peace without Crime*
 - Annual Vienna Seminar
 - Middle East ministerial dinner in **Luxembourg**
 - IPI at the European Forum **Alpbach**
 - Support to **Lithuania's** chairmanship of the OSCE

- Security Council retreat in **Istanbul**
- Civil society fora in **Tunis** and **Cairo**
- Public opinion polls in **Egypt**
- Support to the International Conference on HOPEFOR in **Doha**

- Expert meeting in **Kuala Lumpur** on peacekeeping
- Support to **Kazakhstan's** chairmanship of the Organisation of Islamic Cooperation
- Assistance to the UN Regional Centre for Preventive Diplomacy in Central Asia

- Support to the African Union workshop in **Addis Ababa** on election-related disputes
- Launch of transnational organized crime report in **Nairobi**
- Expert meeting in **Dakar** on women and children in armed conflict
- Conference in **Cape Verde** on elections in West Africa

Publications



Books and Book-Length Projects

UN Peacekeeping in Africa: From the Suez Crisis to the Sudan Conflicts, Adekeye Adebajo (Boulder, CO: Lynne Rienner, 2011).

Peace Operations and Organized Crime: Enemies or Allies?, edited by James Cockayne and Adam Lupel (London: Routledge, 2011).

"Partnerships—a New Horizon for Peacekeeping?," special issue of *International Peacekeeping* 18, No. 4 (November 2011), edited by Francesco Mancini and Adam C. Smith.

"Termites at Work: A Report on Transnational Organized Crime and State Erosion in Kenya—Comprehensive Research Findings," Peter Gastrow, *International Peace Institute*, December 2011.

Policy Papers

"Transforming Terrorists: Examining International Efforts to Address Violent Extremism," Naureen Chowdhury Fink and Hamed El-Said, May 2011.

"The Security Sector in Côte d'Ivoire: A Source of Conflict and a Key to Peace," Arthur Boutellis, May 2011.

"Maintaining International Peace and Security: A Summit Meeting of the UN Security Council," *International Peace Institute*, June 2011.

"Making UN Peacekeeping More Robust: Protecting the Mission, Persuading the Actors," Patrice Sartre, August 2011.

"Termites at Work: Transnational Organized Crime and State Erosion in Kenya," Peter Gastrow, September 2011.

"The UN Security Council and Conflict Prevention: A Primer," Paul Romita, October 2011.

"Preventive Diplomacy: Regions in Focus," edited by Francesco Mancini, December 2011.

Issue Briefs

"Bridge over the Dniestr: Confidence-Building Measures in Moldova," Walter Kemp, March 2011.

"What Impact? The E10 and the 2011 Security Council," Paul Romita, Naureen Chowdhury Fink, and Till Papenfuss, March 2011.

"Renewing MONUSCO'S Mandate: What Role Beyond the Elections?," Arthur Boutellis and Guillaume Lacaille, May 2011.

"Preventive Diplomacy and Mediation," Arthur Boutellis, Edward C. Luck, and Christoph Mikulaschek, July 2011.

"Know Your Enemy: An Overview of Organized Crime Threat Assessments," Mark Shaw, October 2011.

"What Army for Haiti?," Arthur Boutellis, November 2011.

"Environmental Migration: Policy Gaps and Response Strategies," Chris Perry, November 2011.

Meeting Notes

"Transnational Organized Crime and the Palermo Convention: A Reality Check," André Standing, January 2011.

"Mainstreaming Crime Control in Peace Operations and Development," Walter Kemp and Ian Hrovatin, February 2011.



"Being a Peacekeeper: The Challenges and Opportunities of 21st-Century Peace Operations," *Martin Fischer and Adam C. Smith, February 2011.*

"Humanitarian Engagement with Nonstate Armed Groups: Enhancing the Protection of Civilians in Armed Conflict," *Reno Meyer, March 2011.*

"Refugees and the Regional Dynamics of Peacebuilding," *Paul Romita, April 2011.*

"From Confidence Tricks to Confidence Building: Resolving Conflict in the OSCE Area," *Walter Kemp with Ian Hrovatin and David Muckenhuber, May 2011.*

"The Future of South Sudan," *Paul Romita, May 2011.*

"UN Peacekeeping in the 21st Century—Partnerships for Peace," *Adam C. Smith, May 2011.*

"Responding to Natural Disasters: What Role for the OSCE?," *Stephanie Liechtenstein with Walter Kemp, June 2011.*

"Elections in Africa: Challenges and Prospects," *Mireille Affa'a-Mindzie and Paul Romita, September 2011.*

"Elections and Stability in West Africa," *Mireille Affa'a-Mindzie, November 2011.*

"Coping with Crisis in Europe and Central Asia: Adapting to New Threats and Challenges," *Pim Valdre, November 2011.*

"Conflict Prevention: Toward More Effective Multi-lateral Strategies," *Christoph Mikulaschek and Paul Romita, December 2011.*

"The OSCE-Mediterranean Partnership and the Arab Uprisings," *Stephanie Liechtenstein with Walter Kemp, December 2011.*



IPI Online



In September, IPI launched *The Global Observatory* (GO), a new website that provides timely analysis of peace and security trends and challenges around the world. Available at www.TheGlobalObservatory.org, the GO features articles by experts from IPI and other institutions, interviews with leading policymakers, interactive maps, reading recommendations, and more.

IPI's flagship website, www.ipinst.org, continues to provide extensive coverage of the Institute's events and publications, and now broadcasts live streams of all public events, allowing web visitors to watch them in real time from anywhere in the world.

IPI's Facebook and Twitter followers now receive daily updates from both IPI and the GO about events, publications, and analysis.

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Events

IPI organizes a wide range of events designed to facilitate strategic thinking and policy development on issues related to peace and security. IPI's onsite conference facility, the *Trygve Lie Center for Peace, Security & Development*, provides a unique venue for discussions among members of the UN community in New York.

Ministerial Meetings

Third informal ministerial working dinner in Luxembourg on the Middle East
Co-organized with the Foreign Ministers of Luxembourg and the United Arab Emirates

Sixth informal ministerial working dinner in New York on the Middle East
Co-organized with the Foreign Ministers of Luxembourg and the United Arab Emirates

Fourth Annual Trygve Lie Symposium on Fundamental Freedoms: The Role of Social Media in Promoting Democratization and Human Rights
Chaired by the Foreign Minister of Norway

High-Level Meetings

Working Breakfast with Shimon Peres, President of Israel, and members of the Security Council

Darfur and UNAMID after the Doha Negotiations and Birth of South Sudan
Featuring Ibrahim A. Gambari, Joint AU-UN Special Representative for UNAMID

A New Accord for Israel and the Palestinians? A Presentation on the Geneva Initiative

Featuring Yasser Abed Rabbo, Secretary-General of the Executive Committee of the PLO, and Yossi Beilin, former Minister and Knesset Member. Co-organized with the Permanent Mission of Switzerland to the UN

Working Lunch with 2011 Nobel Peace Prize Laureate Tawakkol Karman on The Arab Spring: The Yemen Uprising

African Leaders Series

Rebuilding Côte d'Ivoire:
The Way Forward

Featuring Alassane D. Ouattara, President of Côte d'Ivoire

Joining Forces in the Fight against Sexual Violence

Featuring Denis Mukwege, Director of Panzi Hospital, Democratic Republic of the Congo. Co-organized with the Permanent Mission of Belgium to the UN and the King Baudouin Foundation

International Events

Towards Implementing the Recommendations of the AU Panel of the Wise Report on Election-Related Disputes and Political Violence

Co-organized with the African Union and Crisis Management Initiative
Addis Ababa, Ethiopia

Regional Conference on Elections and Stability in West Africa

Co-organized with the United Nations and the government of Cape Verde
Praia, Cape Verde

Security Council Retreat: Strengthening Preventive Diplomacy and Mediation
Co-organized with the government of Turkey
Istanbul, Turkey

The State vs. Organized Crime in Kenya:

A Reality Check

Co-organized with the Africa Centre for Open Governance
Nairobi, Kenya

Meeting on Arab Civil Society in Transition

Co-organized with UN Women
Tunis, Tunisia

Southeast Asian Contributions to UN Peacekeeping

Co-organized with the Pearson Peacekeeping Centre, ISIS Malaysia, and the Asia-Pacific Civil-Military Centre of Excellence
Kuala Lumpur, Malaysia

AU Panel of the Wise Report on Mitigating Vulnerabilities of Women and Children in Armed Conflicts

Co-organized with the African Union, Femmes Africa Solidarité, and the Pan-African Centre for Gender, Peace and Development
Dakar, Senegal

Forum for Arab Civil Society in Transition

Co-organized with UN Women
Cairo, Egypt

Seminars and Retreats

The Peacebuilding Commission and National Strategic Frameworks

Co-organized with the UN Peacebuilding Support Office and the Journal of Peacebuilding and Development

Sixteenth Annual New York Seminar

Conflict Prevention: Toward More Effective Multilateral Strategies
West Point, NY



Audience at IPI's panel discussion "A New Accord for Israel and the Palestinians?"



Yossi Beilin, former Israeli Minister and Knesset Member



Yasser Abed Rabbo, Secretary-General of the Executive Committee of the Palestinian Liberation Organization (PLO)

IPI Donor Retreat: Understanding Change, Managing Transition
Greentree, Manhasset, NY

From Peacekeeping to Peacebuilding: The Way Forward for MONUSCO
Co-organized with the Permanent Mission of France to the UN

Benchmarking Peace Consolidation
Co-organized with the United Nations and the Norwegian Peacebuilding Centre

Transition Compacts: Lessons from UN Experiences
Co-organized with the United Nations and the OECD-DAC International Network on Conflict and Fragility

Policy Fora

The Sudan Referendum: History and Future

Twenty Years Later: The Liberation of Kuwait and the Role of the UN
Co-organized with the Permanent Mission of Kuwait to the UN

Reviewing the 1990 UN Model Status of Forces Agreement
Co-organized with the Permanent Mission of New Zealand to the UN and the University of Essex

Book launch for *America, Hitler and the UN: How the Allies Won World War II and Forged a Peace* by Dan Plesch

Launch of the 2010 Global Overview Report on Internal Displacement

Lessons Learned from the Southern Sudan Referendum Process

Transforming Terrorists: Examining International Efforts to Address Violent Extremism

Co-organized with the Norwegian Ministry of Foreign Affairs

Tunisia: Seeking Justice in Times of Transition

Co-organized with the International Center for Transitional Justice

Breaking the Cycle of Conflict and Fragility: The 2011 World Development Report

Responsibility to Protect: An Emerging Principle
Co-organized with the Permanent Mission of the Netherlands to the UN

Libya and Yemen: Unique Paradigms for the Arab Spring

Environmental Migrants: Climate Change and Human Migration
Co-organized with the Permanent Missions of Portugal and Germany to the UN

Interagency Coordination in the Event of a Terrorist Attack Using Chemical or Biological Weapons and Materials
Co-organized with the UN Counter-Terrorism Implementation Task Force and the Permanent Mission of Poland to the UN

Book launch for *UN Peacekeeping in Africa: From the Suez Crisis to the Sudan Conflicts* by Adekeye Adebajo

Tunisia and Egypt: The Way Forward

Fighting Piracy off the Coast of Somalia
Co-organized with the Permanent Mission of the Netherlands to the UN

The Kampala Convention and Internal Displacement

Co-organized with the Permanent Missions of Finland and Kenya to the UN and the UN High Commissioner for Refugees

Expert Roundtable Discussions, Workshops, and Conferences

The Friends of Delivering as One: Towards a More Relevant, Coherent, and Efficient UN at Country Level
Co-organized with the Permanent Missions of Norway and Uruguay to the UN
Côte d'Ivoire: A Test for the UN and the International Community

Induction Seminar for Incoming Members of the UN Peacebuilding Commission
Co-organized with the Quaker United Nations Office and the UN Peacebuilding Support Office

The Global Counterterrorism Forum: A New Initiative to Strengthen International Counterterrorism Cooperation
(two events)

Strengthening Security and Criminal Justice in Conflict and Post-Conflict Situations
Co-sponsored by the Rule of Law Coordination and Resource Group and the UN Rule of Law Unit



Hilde Johnson, then Deputy Executive Director of UNICEF



Maria Otero, US Under Secretary of State for Civilian Security, Democracy, and Human Rights



Augustine Mahiga, Special Representative of the Secretary-General for Somalia

The Future of South Sudan

Policy and Legislative Instruments for the Protection of Internally Displaced Persons in Africa

Women, Food Security, and Peacebuilding
Co-organized with the UN World Food Programme, the UN Peacebuilding Support Office, and UN Women

For a Renewed Consensus on UN Peacekeeping Operations

Co-organized with the Geneva Centre for Security Policy and the French Ministry of Defense

Enhancing International Law Enforcement Cooperation to Address Organized Crime (two events)

Elections and Africa's Democratization Agenda

Elections and Stability in West Africa: The Way Forward

Protection of Children in Armed Conflict: Complementary Approaches to Engage Non-State Armed Groups
Co-organized with Geneva Call and the Swiss Federal Department of Foreign Affairs

Strengthening Regional Security Cooperation and Capacity in South Asia: What Role for Civil Society?
Co-organized with the Center on Global Counterterrorism Cooperation

Accountability and Fact-Finding Mechanisms for Violations of International Humanitarian Law and Human Rights Law: The Role of the Security Council

Co-organized with the Permanent Mission of Portugal to the UN and the UN Office for the Coordination of Humanitarian Affairs

Crowdsourcing and Conflict Prevention
Co-organized with the UN Bureau for Crisis Prevention and Recovery

Impact of Transnational Organized Crime on Governance

Co-organized with the Center on International Cooperation

Elections in the Democratic Republic of the Congo

Strengthening International Environmental Governance

Co-organized with the government of Norway and the Nordic Council of Ministers

Conflict Prevention and Preventive Diplomacy

Co-organized with the Folke Bernadotte Academy, the SecDev Group, and the Social Science Research Council

SRS Series

Helping Stabilize the Middle East: The UN Truce Supervision Organization (UNTSO)

Featuring Major General Robert Mood, Head of Mission and Chief of Staff of UNTSO

Peacebuilding in Liberia: Challenges and Opportunities

Featuring Ellen Margrethe Løj, Special Representative of the Secretary-General for the UN Mission in Liberia

Ending the Conflict in Darfur: Time for a Renewed Effort

Featuring Ibrahim A. Gambari, Joint Special Representative for the AU-UN Hybrid Operation in Darfur

Iraq in Transition: Post-Conflict Challenges and Possibilities

Featuring Ad Melkert, Special Representative of the Secretary-General for Iraq

The Democratic Republic of the Congo: Transition to Stabilization

Featuring Roger Meece, Special Representative of the Secretary-General for the Democratic Republic of the Congo

Haiti: Recovery, Reconstruction, and Stability

Featuring Edmond Mulet, Former Special Representative of the Secretary-General and Head of the UN Stabilization Mission in Haiti

Stabilizing Somalia

Featuring Augustine Mahiga, Special Representative of the Secretary-General for Somalia

Palestinian Refugees in the Arab Spring: A Forgotten Constituency?

Featuring Filippo Grandi, Commissioner-General of the UN Relief and Works Agency for Palestine Refugees



Baroness Catherine Ashton, High Representative of the European Union for Foreign Affairs and Security Policy; William J. Burns, US Deputy Secretary of State; Rita E. Hauser, Chair of the Board of IPI



IPI Roundtable Seminar on "Transition Compacts: Lessons from UN Experiences"

Speaker Series

Countering Piracy off the Coast of Somalia

Featuring Jack Lang, Special Adviser to the Secretary-General on Legal Issues Related to Piracy off the Coast of Somalia

Promoting Integration and Preventing Conflict in Multiethnic Societies

Featuring Knut Vollebaek, High Commissioner on National Minorities of the OSCE

Innovative Financing for Peace and Development

Featuring Philippe Douste-Blazy, Special Adviser to the Secretary-General for Innovative Financing for Development

The Role of Kazakhstan in a Changing World

Featuring Yerzhan Kazykhanov, Foreign Minister of Kazakhstan

The OSCE: Advancing Comprehensive Security in Times of Transformation

Featuring Lamberto Zannier, Secretary-General of the OSCE

Beyond the Headlines

Thanassis Cambanis, author of A Privilege to Die: Inside Hezbollah's Legions and Their Endless War Against Israel

Robert D. Kaplan, author of Monsoon: The Indian Ocean and the Future of American Power

David Rohde and Kristen Mulvihill, authors of A Rope and a Prayer: A Kidnapping From Two Sides

Mark Malloch-Brown, author of The Unfinished Global Revolution

Izzeldin Abuelaish, author of I Shall Not Hate

Jason K. Stearns, author of Dancing in the Glory of Monsters: The Collapse of the Congo and the Great War of Africa

Robin Wright, author of Rock the Casbah: Rage and Rebellion Across the Islamic World

Alex Perry, author of Lifeblood: How to Change the World One Dead Mosquito at a Time, and Ray Chambers, Special Envoy of the Secretary-General for Malaria

Ahmed Maher, co-founder of the April 6 Youth Movement in Egypt

Special Events

Film Screening: The Terrorist Who Came Home

Co-organized with the UN Counter-Terrorism Implementation Task Force

Prevention and Protection Save Lives: Girls, Women, and HIV

Co-organized with the Permanent Mission of Norway to the UN, Women Deliver, and Family Care International

Evening Reception: "The Arab Spring: For How Long and How Far?"

Vienna Office Events

Forty-First Annual Vienna Seminar: Coping with Crisis in Europe and Central Asia

Co-organized with the Austrian Federal Ministries of Defense and International Affairs

Justice—Responsibility for the Future: IPI at the Alpach Forum

Reflections on the Middle East

Peace and Justice in a Time of Instability: A Jordanian Perspective

Confidence-Building Measures: OSCE Workshop

Natural Disaster Relief: What Role for the OSCE?

Peace, Cooperation, and Development: Priorities for Kazakhstan's Chairmanship of the OIC

Co-organized with the Embassy of Kazakhstan to Austria and the Permanent Mission of Kazakhstan in Vienna

Book launch for Peace Operations and Organized Crime: Enemies or Allies?, edited by James Cockayne and Adam Lupel

Book launch for Blood & Borders: The Responsibility to Protect and the Problem of the Kin-State, edited by Walter Kemp, Vesselin Popovski, and Ramesh Thakur

International Development Aid Agencies: Kazakhstan as an Emerging Donor (KazAid)

Changes in the Arab World: Towards a Mediterranean Helsinki-Type Process?

December 31, 2011 and 2010

Statements of Financial Position

	2011	2010
Assets		
Cash and cash equivalents	\$ 536,837	\$ 728,049
Unconditional promises to give		
Unrestricted	143,469	2,365,894
Restricted to future programs and periods	4,283,969	6,100,423
Accounts and other receivables	103,241	110,938
Prepaid expenses and other current assets	110,752	148,845
Investments	8,851,976	10,876,062
Property and equipment, at cost, net of accumulated depreciation and amortization	3,381,609	5,158,142
Security deposits	119,949	114,448
Total Assets	\$17,531,802	\$25,602,801
Liabilities and Net Assets		
Liabilities		
Accounts payable and accrued liabilities	\$ 321,715	\$ 268,307
Commitments		
Net Assets		
Unrestricted	11,826,183	18,186,449
Temporarily restricted	4,526,237	6,290,378
Permanently restricted	857,667	857,667
Total Net Assets	17,210,087	25,334,494
Total Liabilities and Net Assets	\$17,531,802	\$25,602,801

Years Ended December 31, 2011 and 2010

Statements of Activities

	2011	2010
Changes in Unrestricted Net Assets		
Revenue, Gains and Support		
Contributions	\$ 1,856,081	\$10,400,615
Donated services and materials	54,981	80,934
Unrealized loss on investments	(77,107)	(26,818)
Realized gain (loss) on the sale of investments	(8,780)	995
Interest dividends and capital gains	183,953	75,847
Gain (loss) on foreign currency exchange	165,008	(18,621)
Miscellaneous income	17,323	6,561
	2,191,459	10,519,513
Net assets released from restrictions		
Satisfaction of time and program restrictions	2,209,958	1,926,252
Total Revenue, Gains and Support	4,401,417	12,445,765
Expenses		
Program Services	8,702,676	8,816,118
Supporting Services		
General and administrative	1,327,795	1,016,237
Fundraising	731,212	480,962
Total Supporting Services	2,059,007	1,497,199
Total Expenses	10,761,683	10,313,317
Increase (Decrease) in Unrestricted Net Assets	(6,360,266)	2,132,448
Changes in Temporarily Restricted Net Assets		
Contributions	386,833	3,145,351
Unrealized gain on investments	21,204	—
Interest dividends and capital gains	37,780	—
Net assets released from restrictions	(2,209,958)	(1,926,252)
Increase (Decrease) in Temporarily Restricted Net Assets	(1,764,141)	1,219,099
Increase (decrease) in net assets	(8,124,407)	3,351,547
Net assets, beginning of year	25,334,494	21,982,947
Net Assets, End of Year	\$17,210,087	\$25,334,494

Audited financial statements prepared on accrual basis; complete statements and notes available at www.ipinst.org.

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